

**ASSISTANT DIRECTOR - RESOURCES & PERFORMANCE**

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Resources & Performance	369,676	104,733	(700)	104,033	111,607	(700)	110,907	6,874	1.22%	(4,517)	Underspend on Staffing costs, mainly arising from vacancies.
General Fund Adjustments	(5,597,939)	3,015,226	(13,387,163)	(10,371,937)	2,830,688	(13,699,065)	(10,868,377)	(496,440)	0.36%	(20,232)	Business Rates income currently anticipated to exceed budgeted levels. To be kept under close review.
<b>Resources &amp; Performance:</b>	<b>(5,228,263)</b>	<b>3,119,959</b>	<b>(13,387,863)</b>	<b>(10,267,904)</b>	<b>2,942,295</b>	<b>(13,699,765)</b>	<b>(10,757,470)</b>	<b>(489,566)</b>	<b>0.47%</b>	<b>(24,749)</b>	
Internal Audit	66,816	22,009	(1,182)	20,827	22,477	0	22,477	1,650	0.38%	251	
<b>Internal Audit:</b>	<b>66,816</b>	<b>22,009</b>	<b>(1,182)</b>	<b>20,827</b>	<b>22,477</b>	<b>0</b>	<b>22,477</b>	<b>1,650</b>	<b>0.38%</b>	<b>251</b>	
ICT	477,826	190,123	(107,470)	82,653	159,468	(113,882)	45,585	(37,068)	0.49%	2,340	
<b>ICT:</b>	<b>477,826</b>	<b>190,123</b>	<b>(107,470)</b>	<b>82,653</b>	<b>159,468</b>	<b>(113,882)</b>	<b>45,585</b>	<b>(37,068)</b>	<b>0.49%</b>	<b>2,340</b>	
Anglia Revenues Partnership	886,485	298,385	0	298,385	339,283	(42,558)	296,726	(1,659)	0.00%	14	
Council Tax Administration	(189,386)	249	(94,048)	(93,799)	343	(125,805)	(125,462)	(31,663)	0.00%	(4)	
Business Rate Administration	(95,100)	249	(24,024)	(23,775)	343	(92,798)	(92,455)	(68,680)	1.30%	(1,235)	
Housing Benefits	(311,281)	3,826,743	(3,909,816)	(83,073)	3,233,584	(3,692,861)	(459,276)	(376,203)	0.05%	(156)	
<b>Anglia Revenues Partnership:</b>	<b>290,718</b>	<b>4,125,626</b>	<b>(4,027,888)</b>	<b>97,738</b>	<b>3,573,553</b>	<b>(3,954,022)</b>	<b>(380,467)</b>	<b>(478,205)</b>	<b>0.48%</b>	<b>(1,381)</b>	
Corporate Expenditure	453,558	306,512	(136,191)	170,321	405,496	(41,055)	364,441	194,120	2.98%	(13,537)	
<b>Corporate Expenditure:</b>	<b>453,558</b>	<b>306,512</b>	<b>(136,191)</b>	<b>170,321</b>	<b>405,496</b>	<b>(41,055)</b>	<b>364,441</b>	<b>194,120</b>	<b>2.98%</b>	<b>(13,537)</b>	
Emergency Planning	19,011	3,500	0	3,500	19,348	0	19,348	15,848	1.77%	337	
<b>Emergency Planning:</b>	<b>19,011</b>	<b>3,500</b>	<b>0</b>	<b>3,500</b>	<b>19,348</b>	<b>0</b>	<b>19,348</b>	<b>15,848</b>	<b>1.77%</b>	<b>337</b>	
<b>TOTALS: RESOURCES &amp; PERFORMANCE</b>	<b>(3,920,334)</b>	<b>7,767,729</b>	<b>(17,660,594)</b>	<b>(9,892,865)</b>	<b>7,122,637</b>	<b>(17,808,724)</b>	<b>(10,686,086)</b>	<b>(793,221)</b>	<b>0.94%</b>	<b>(36,739)</b>	

## Detail by Assistant Director

2017/18 June Budget Monitoring Report

## ASSISTANT DIRECTOR - HUMAN RESOURCES , LEGAL &amp; DEMOCRATIC SERVICES

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Human Resources & Payroll	281,293	95,674	(35,924)	59,750	61,604	(11,117)	50,487	(9,263)	2.48%	6,967	
<b>Human Resources:</b>	<b>281,293</b>	<b>95,674</b>	<b>(35,924)</b>	<b>59,750</b>	<b>61,604</b>	<b>(11,117)</b>	<b>50,487</b>	<b>(9,263)</b>	<b>2.48%</b>	<b>6,967</b>	
Health & Safety	56,163	15,118	(450)	14,668	16,799	0	16,799	2,131	0.71%	399	
<b>Health &amp; Safety:</b>	<b>56,163</b>	<b>15,118</b>	<b>(450)</b>	<b>14,668</b>	<b>16,799</b>	<b>0</b>	<b>16,799</b>	<b>2,131</b>	<b>0.71%</b>	<b>399</b>	
Central Training Services	73,009	17,766	(201)	17,565	9,007	(201)	8,807	(8,758)	8.08%	(5,897)	
<b>Learning &amp; Development:</b>	<b>73,009</b>	<b>17,766</b>	<b>(201)</b>	<b>17,565</b>	<b>9,007</b>	<b>(201)</b>	<b>8,807</b>	<b>(8,758)</b>	<b>8.08%</b>	<b>(5,897)</b>	
Legal Services	130,585	70,482	(37,543)	32,939	27,681	35,800	63,481	30,542	4.52%	5,900	
<b>Legal Services:</b>	<b>130,585</b>	<b>70,482</b>	<b>(37,543)</b>	<b>32,939</b>	<b>27,681</b>	<b>35,800</b>	<b>63,481</b>	<b>30,542</b>	<b>4.52%</b>	<b>5,900</b>	
Democratic Services	109,355	30,317	0	30,317	31,906	0	31,906	1,589	1.88%	2,058	
Members Allowances & Expenses	211,550	52,776	0	52,776	54,103	0	54,103	1,327	0.52%	1,102	
Mayoralty & Civic Functions	3,713	717	0	717	5,462	(400)	5,062	4,345	68.33%	2,537	
<b>Democratic Services:</b>	<b>324,618</b>	<b>83,810</b>	<b>0</b>	<b>83,810</b>	<b>91,471</b>	<b>(400)</b>	<b>91,071</b>	<b>7,261</b>	<b>1.75%</b>	<b>5,697</b>	
Electoral Registration	89,014	25,049	(378)	24,671	39,843	0	39,843	15,172	5.49%	4,891	
Election Expenses	(3,300)	12,000	0	12,000	12,807	0	12,807	807	0.00%	0	
<b>Elections:</b>	<b>85,714</b>	<b>37,049</b>	<b>(378)</b>	<b>36,671</b>	<b>52,650</b>	<b>0</b>	<b>52,650</b>	<b>15,979</b>	<b>5.71%</b>	<b>4,891</b>	
<b>TOTALS: HR, LEGAL &amp; DEMOCRATIC</b>	<b>951,382</b>	<b>319,899</b>	<b>(74,496)</b>	<b>245,403</b>	<b>259,212</b>	<b>24,082</b>	<b>283,295</b>	<b>37,892</b>	<b>1.89%</b>	<b>17,957</b>	

## Detail by Assistant Director

2017/18 June Budget Monitoring Report

## ASSISTANT DIRECTOR - FAMILIES &amp; COMMUNITIES

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Policy	128,907	40,795	0	40,795	27,681	0	27,681	(13,114)	3.86%	(4,976)	
<b>Policy:</b>	<b>128,907</b>	<b>40,795</b>	<b>0</b>	<b>40,795</b>	<b>27,681</b>	<b>0</b>	<b>27,681</b>	<b>(13,114)</b>	<b>3.86%</b>	<b>(4,976)</b>	
Communications	74,479	23,786	0	23,786	23,410	0	23,410	(376)	0.86%	(641)	
Website and Intranet	21,475	11,705	0	11,705	6,253	0	6,253	(5,452)	0.26%	56	
<b>Communications:</b>	<b>95,954</b>	<b>35,491</b>	<b>0</b>	<b>35,491</b>	<b>29,663</b>	<b>0</b>	<b>29,663</b>	<b>(5,828)</b>	<b>0.61%</b>	<b>(585)</b>	
Customer Services	338,543	130,026	0	130,026	143,780	0	143,780	13,754	2.84%	9,605	
Bus Stations	45,638	25,012	(3,309)	21,702	22,474	300	22,774	1,072	1.54%	703	
<b>Customer Services:</b>	<b>384,181</b>	<b>155,038</b>	<b>(3,309)</b>	<b>151,728</b>	<b>166,254</b>	<b>300</b>	<b>166,554</b>	<b>14,826</b>	<b>2.68%</b>	<b>10,308</b>	
Families & Communities	175,428	56,042	(7,020)	49,022	45,838	(637)	45,201	(3,821)	1.99%	(3,498)	
Community Chest - Families & Communities	89,750	210,768	(121,018)	89,750	181,930	(96,182)	85,748	(4,002)	0.00%	0	
Health, Culture & Arts	10,000	2,499	0	2,499	2,433	0	2,433	(66)	0.00%	0	
Community Centres	2,870	2,102	0	2,102	2,987	(876)	2,111	9	0.17%	5	
<b>Families &amp; Communities:</b>	<b>278,048</b>	<b>271,411</b>	<b>(128,038)</b>	<b>143,373</b>	<b>233,188</b>	<b>(97,695)</b>	<b>135,493</b>	<b>(7,880)</b>	<b>1.26%</b>	<b>(3,493)</b>	
Housing Options: Choice Based Lettings	64,418	24,496	(1,701)	22,795	115,216	(98,502)	16,714	(6,081)	0.34%	219	
Housing Options: Advice & Prevention	103,450	49,293	(3,672)	45,621	57,156	(40,306)	16,850	(28,771)	17.65%	(18,257)	Includes additional £22k reimbursement for costs incurred.
Housing Options: Solutions	62,303	17,142	0	17,142	6,098	0	6,098	(11,044)	1.58%	(982)	
Non-HRA Housing Properties	10,875	18,750	(4,914)	13,836	16,526	(1,809)	14,717	881	10.38%	1,129	
<b>Housing Options:</b>	<b>241,046</b>	<b>109,681</b>	<b>(10,287)</b>	<b>99,394</b>	<b>194,996</b>	<b>(140,617)</b>	<b>54,379</b>	<b>(45,015)</b>	<b>7.42%</b>	<b>(17,891)</b>	
<b>TOTALS: FAMILIES &amp; COMMUNITIES</b>	<b>1,128,136</b>	<b>612,416</b>	<b>-141,634</b>	<b>470,781</b>	<b>651,782</b>	<b>-238,012</b>	<b>413,770</b>	<b>-57,011</b>	<b>1.47%</b>	<b>-16,637</b>	

Detail by Assistant Director

2017/18 June Budget Monitoring Report

**ASSISTANT DIRECTOR - PLANNING & REGULATORY SERVICES**

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Development Control	(253,915)	104,337	(158,025)	(53,688)	101,029	(153,116)	(52,087)	1,601	8.80%	22,345	
<b>Development Control:</b>	<b>(253,915)</b>	<b>104,337</b>	<b>(158,025)</b>	<b>(53,688)</b>	<b>101,029</b>	<b>(153,116)</b>	<b>(52,087)</b>	<b>1,601</b>	<b>8.80%</b>	<b>22,345</b>	
Land Charges	(41,160)	9,344	(27,750)	(18,406)	7,817	(32,290)	(24,473)	(6,067)	8.37%	(3,446)	
Building Control	(34,599)	35,982	(41,223)	(5,241)	34,298	(30,775)	3,523	8,764	69.21%	23,946	Fee income currently expected to underachieve by £24k.
Planning & Regulatory Support	175,309	49,440	0	49,440	51,876	0	51,876	2,436	4.89%	8,573	
<b>Business (BC &amp; Support):</b>	<b>99,550</b>	<b>94,766</b>	<b>(68,973)</b>	<b>25,793</b>	<b>93,991</b>	<b>(63,065)</b>	<b>30,926</b>	<b>5,133</b>	<b>29.20%</b>	<b>29,073</b>	
Prevention of Pollution	27,654	8,886	(2,430)	6,456	3,844	0	3,844	(2,612)	1.03%	284	
Environmental Management	(47,975)	8,983	(20,100)	(11,117)	9,385	(7,834)	1,551	12,668	35.47%	17,018	Solar for business income currently expected to underachieve by £20k.
Drinking Water Quality	23,822	6,952	(84)	6,868	6,815	(1,512)	5,303	(1,565)	30.12%	7,176	
Climate Change	21,953	5,487	0	5,487	15,751	0	15,751	10,264	9.96%	2,187	
Solar Farm	(921,000)	106,051	(495,000)	(388,949)	15,786	(119,730)	(103,945)	285,004	0.18%	1,698	
Home Energy Conservation	3,508	1,551	(678)	873	3,107	0	3,107	2,234	71.98%	2,525	
<b>Environment:</b>	<b>(892,038)</b>	<b>137,910</b>	<b>(518,292)</b>	<b>(380,382)</b>	<b>54,688</b>	<b>(129,076)</b>	<b>(74,389)</b>	<b>305,993</b>	<b>3.46%</b>	<b>30,888</b>	
Licensing	(7,646)	26,432	(23,835)	2,597	32,127	(10,126)	22,001	19,404	259.22%	19,820	
Hackney Carriage & Private Hire Licensing	(50,895)	594	(13,317)	(12,723)	1,436	(18,341)	(16,905)	(4,182)	6.39%	3,253	
Food Safety	64,043	16,938	(776)	16,162	14,995	(4,104)	10,891	(5,271)	1.45%	(927)	
Health & Safety at Work Act/Enforcement	47,317	12,633	(650)	11,983	13,303	(4,065)	9,238	(2,745)	12.14%	(5,742)	
<b>Business Reg &amp; Licensing:</b>	<b>52,819</b>	<b>56,597</b>	<b>(38,578)</b>	<b>18,019</b>	<b>61,861</b>	<b>(36,636)</b>	<b>25,225</b>	<b>7,206</b>	<b>31.06%</b>	<b>16,404</b>	
Housing Renewals	77,413	20,714	(48)	20,666	18,167	(50)	18,117	(2,549)	5.09%	(3,941)	
Burial of the Dead	9,142	2,107	(9)	2,098	2,201	247	2,447	349	0.09%	(8)	
Other Public Health Services	124,837	34,964	(621)	34,343	40,936	(725)	40,211	5,868	0.71%	885	
<b>Public Health &amp; Housing:</b>	<b>211,392</b>	<b>57,785</b>	<b>(678)</b>	<b>57,107</b>	<b>61,304</b>	<b>(528)</b>	<b>60,775</b>	<b>3,668</b>	<b>1.45%</b>	<b>(3,064)</b>	
<b>TOTALS: PLANNING</b>	<b>-782,192</b>	<b>451,395</b>	<b>-784,546</b>	<b>-333,151</b>	<b>372,873</b>	<b>-382,421</b>	<b>-9,550</b>	<b>323,601</b>	<b>12.23%</b>	<b>95,646</b>	

## Detail by Assistant Director

2017/18 June Budget Monitoring Report

## ASSISTANT DIRECTOR - OPERATIONS

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Pool Cars	516	0	0	0	0	0	0	0	0.00%	0	
<b>Fleet Management:</b>	<b>516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	
Depots	(38,230)	38,364	(94,065)	(55,701)	35,635	(93,701)	(58,066)	(2,365)	2.17%	831	
Waste & Cleansing Operatives	(40,380)	639,614	(1,574,866)	(935,252)	677,755	(1,574,680)	(896,925)	38,327	147.46%	59,545	Staffing costs currently forecast to exceed budget. To be kept under review.
Markets	71,007	82,297	(6,837)	75,460	82,183	(7,310)	74,874	(586)	0.87%	(621)	
<b>Operational:</b>	<b>(7,603)</b>	<b>760,275</b>	<b>(1,675,768)</b>	<b>(915,493)</b>	<b>795,573</b>	<b>(1,675,691)</b>	<b>(880,117)</b>	<b>35,376</b>	<b>785.94%</b>	<b>59,755</b>	
Street Cleansing	603,084	505,336	(1,677)	503,659	453,043	(410)	452,633	(51,026)	1.76%	(10,626)	Currently forecasted to underspend on Staffing costs by £10k.
Refuse Collection (Black Bin)	421,839	368,204	(2,994)	365,210	365,129	0	365,129	(81)	1.69%	7,123	
Recycling Collection (Blue Bin)	348,058	356,721	(18,316)	338,405	353,037	(15,890)	337,147	(1,258)	2.87%	(10,000)	Income from recycling currently expected to exceed budget by £10k.
Compostable Collection (Brown Bin)	100,282	291,872	(327,305)	(35,433)	139,718	(396,237)	(256,519)	(221,086)	0.00%	0	
Bulky, Fridges, Metal & Scrap Collection	42,306	46,916	(4,257)	42,659	47,861	(7,609)	40,252	(2,407)	21.61%	(9,144)	Income from bulky collections currently expected to exceed budget.
Clinical & Hazardous Waste Collection	4,191	1,275	(255)	1,020	835	(207)	628	(392)	50.32%	2,109	
Multi-Bank Recycling Sites	(37,153)	7,293	(11,788)	(4,495)	(1,593)	(5,172)	(6,765)	(2,270)	6.56%	(2,439)	
Trade Waste	(83,881)	174,993	(446,016)	(271,023)	180,538	(400,696)	(220,158)	50,865	0.78%	656	
<b>Waste - Business &amp; Commercial</b>	<b>1,398,726</b>	<b>1,752,610</b>	<b>(812,608)</b>	<b>940,002</b>	<b>1,538,568</b>	<b>(826,221)</b>	<b>712,347</b>	<b>(227,655)</b>	<b>1.60%</b>	<b>(22,321)</b>	
Property Services	369,138	93,000	(1,056)	91,944	84,306	(1,612)	82,694	(9,250)	0.64%	(2,359)	
<b>Property Maintenance:</b>	<b>369,138</b>	<b>93,000</b>	<b>(1,056)</b>	<b>91,944</b>	<b>84,306</b>	<b>(1,612)</b>	<b>82,694</b>	<b>(9,250)</b>	<b>0.64%</b>	<b>(2,359)</b>	

Detail by Assistant Director

2017/18 June Budget Monitoring Report

ASSISTANT DIRECTOR - OPERATIONS (continued)

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Industrial & Business Units	(602,882)	470,189	(307,321)	162,868	392,663	(327,325)	65,339	(97,529)	11.03%	(66,489)	Industrial rent income currently forecasted to exceed budget reflecting better occupancy levels than previously anticipated. Ongoing budget being reviewed
Town Centres & Shops	(876,242)	26,504	(167,179)	(140,675)	34,015	(144,659)	(110,644)	30,031	0.86%	7,516	
<b>Property Management:</b>	<b>(1,479,124)</b>	<b>496,693</b>	<b>(474,500)</b>	<b>22,193</b>	<b>426,678</b>	<b>(471,984)</b>	<b>(45,305)</b>	<b>(67,498)</b>	<b>3.99%</b>	<b>(58,973)</b>	
Offices: College Heath Road	(138,780)	122,518	(291,113)	(168,595)	115,941	(297,344)	(181,403)	(12,808)	0.42%	582	
Offices: Brandon & Newmarket Guineas	(19,200)	9,110	(34,287)	(25,177)	20,225	(34,287)	(14,062)	11,115	3.31%	635	
Public Conveniences	52,039	27,077	(2,601)	24,476	25,924	(1,152)	24,772	296	5.25%	(2,731)	
CCTV	89,752	266	0	266	18,501	0	18,501	18,235	3.20%	2,875	
Green Travel Plan	0	0	0	0	0	(867)	(867)	(867)	0.00%	0	
District Highways Services	(7,880)	6,462	(180)	6,282	5,285	(1,315)	3,970	(2,312)	126.90%	(10,000)	
Land Drainage & Associated Works	74,500	37,250	0	37,250	78,919	0	78,919	41,669	5.93%	4,419	
<b>Facilities, CCTV &amp; Highways Services:</b>	<b>50,431</b>	<b>202,683</b>	<b>(328,181)</b>	<b>(125,498)</b>	<b>264,795</b>	<b>(334,965)</b>	<b>(70,170)</b>	<b>55,328</b>	<b>8.37%</b>	<b>(4,220)</b>	
Courier & Postal Service	58,929	15,258	0	15,258	(1,009)	0	(1,009)	(16,267)	10.01%	(5,898)	
Printing & Copying Service	46,103	16,775	(1,494)	15,281	7,516	(39)	7,477	(7,804)	32.44%	(14,958)	Staffing costs underspent. Budget under review.
<b>Central Services:</b>	<b>105,032</b>	<b>32,033</b>	<b>(1,494)</b>	<b>30,539</b>	<b>6,507</b>	<b>(39)</b>	<b>6,468</b>	<b>(24,071)</b>	<b>19.86%</b>	<b>(20,856)</b>	
Off Street Car Parks	(369,192)	180,783	(150,085)	30,698	202,624	(159,482)	43,142	12,444	2.71%	(10,000)	Income levels currently forecast to exceed the budget.
<b>Car Parking:</b>	<b>(369,192)</b>	<b>180,783</b>	<b>(150,085)</b>	<b>30,698</b>	<b>202,624</b>	<b>(159,482)</b>	<b>43,142</b>	<b>12,444</b>	<b>2.71%</b>	<b>(10,000)</b>	
Arboriculture (Tree Maintenance Works)	97,827	15,948	0	15,948	11,508	0	11,508	(4,440)	0.09%	(86)	
Other Parks and Play Provision	259,098	75,478	(2,865)	72,613	92,955	(14,046)	78,909	6,296	0.98%	(2,542)	
Children's Play Areas	60,639	30,186	0	30,186	26,721	0	26,721	(3,465)	0.50%	301	
Cemeteries & Closed Churchyards	0	0	0	0	515	(7,318)	(6,803)	(6,803)	0.00%	(159)	
<b>Parks &amp; Open Spaces</b>	<b>417,564</b>	<b>121,612</b>	<b>(2,865)</b>	<b>118,747</b>	<b>131,699</b>	<b>(21,364)</b>	<b>110,335</b>	<b>(8,412)</b>	<b>0.60%</b>	<b>(2,486)</b>	
Sports & Leisure Centres	484,512	294,606	(24,975)	269,631	280,863	(2,456)	278,408	8,777	0.02%	91	
Leisure & Sports	22,000	12,870	0	12,870	395	0	395	(12,475)	0.00%	0	
<b>Sports &amp; Leisure Development</b>	<b>506,512</b>	<b>307,476</b>	<b>(24,975)</b>	<b>282,501</b>	<b>281,258</b>	<b>(2,456)</b>	<b>278,803</b>	<b>(3,698)</b>	<b>0.02%</b>	<b>91</b>	

**ASSISTANT DIRECTOR - OPERATIONS (continued)**

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Arts, Heritage & Cultural Services	10,333	5,037	(249)	4,788	4,668	0	4,668	(120)	0.01%	(1)	
<b>Heritage</b>	<b>10,333</b>	<b>5,037</b>	<b>(249)</b>	<b>4,788</b>	<b>4,668</b>	<b>0</b>	<b>4,668</b>	<b>(120)</b>	<b>0.01%</b>	<b>(1)</b>	
Shopmobility	8,340	5,834	0	5,834	5,000	0	5,000	(834)	0.00%	0	
The Pavilion - Lady Wolverton Playingfield	(7,870)	6,155	(4,125)	2,030	5,516	(3,686)	1,830	(200)	0.00%	0	
Palace House and Stables	0	0	0	0	15,670	0	15,670	15,670	0.00%	0	
<b>Halls &amp; Events</b>	<b>470</b>	<b>11,989</b>	<b>(4,125)</b>	<b>7,864</b>	<b>26,186</b>	<b>(3,686)</b>	<b>22,500</b>	<b>14,636</b>	<b>0.00%</b>	<b>0</b>	
<b>TOTALS: OPERATIONS</b>	<b>1,002,803</b>	<b>3,964,191</b>	<b>(3,475,906)</b>	<b>488,285</b>	<b>3,762,862</b>	<b>(3,497,500)</b>	<b>265,365</b>	<b>(222,920)</b>	<b>6.12%</b>	<b>(61,370)</b>	

## Detail by Assistant Director

2017/18 June Budget Monitoring Report

## ASSISTANT DIRECTOR - GROWTH

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Year End Variance Notes
Housing Development & Strategy	104,618	30,458	(3,588)	26,870	20,378	(1,738)	18,639	(8,231)	0.12%	(121)	
Gypsies & Travellers	13,642	3,232	(9)	3,223	2,201	(8)	2,192	(1,031)	1.93%	(263)	
<b>Housing Development &amp; Strategy:</b>	<b>118,260</b>	<b>33,690</b>	<b>(3,597)</b>	<b>30,093</b>	<b>22,579</b>	<b>(1,746)</b>	<b>20,831</b>	<b>(9,262)</b>	<b>0.32%</b>	<b>(384)</b>	
Housing Business & Partnerships	38,735	9,681	0	9,681	10,969	(3,659)	7,310	(2,371)	5.91%	(2,290)	
<b>Housing Business &amp; Partnerships:</b>	<b>38,735</b>	<b>9,681</b>	<b>0</b>	<b>9,681</b>	<b>10,969</b>	<b>(3,659)</b>	<b>7,310</b>	<b>(2,371)</b>	<b>5.91%</b>	<b>(2,290)</b>	
Planning Policy	368,117	180,715	(5,154)	175,561	174,805	(17,444)	157,362	(18,199)	2.07%	(7,603)	
Local Plan	6,600	72,273	(70,623)	1,650	21,879	(21,879)	0	(1,650)	0.00%	0	
<b>Place Shaping:</b>	<b>374,717</b>	<b>252,988</b>	<b>(75,777)</b>	<b>177,211</b>	<b>196,684</b>	<b>(39,323)</b>	<b>157,362</b>	<b>(19,849)</b>	<b>2.03%</b>	<b>(7,603)</b>	
Economic Development & Growth	175,324	63,187	(8,073)	55,114	55,879	0	55,879	765	7.75%	(13,585)	Forecast underspend on Employee expenses.
Strategic Tourism & Markets	29,853	7,464	0	7,464	14,079	0	14,079	6,615	2.35%	(703)	
Vibrant Town Centres	14,680	3,669	0	3,669	(4,430)	0	(4,430)	(8,099)	14.72%	(2,161)	
<b>Economic Development &amp; Growth:</b>	<b>219,857</b>	<b>74,320</b>	<b>(8,073)</b>	<b>66,247</b>	<b>65,528</b>	<b>0</b>	<b>65,528</b>	<b>(719)</b>	<b>7.48%</b>	<b>(16,449)</b>	
<b>TOTALS: GROWTH:</b>	<b>751,569</b>	<b>370,679</b>	<b>(87,447)</b>	<b>283,232</b>	<b>295,760</b>	<b>(44,728)</b>	<b>251,031</b>	<b>(32,201)</b>	<b>3.56%</b>	<b>(26,726)</b>	